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so as a team we stand actually for two things the first thing is that we make data meaningful so we set out to truly understand the value of data for our users and ensure the proposition that encompass data are meaningful and second we really set out to use data as creative material we actually think it's not used enough as a creative material like we use our pen and paper um so we really work with data got our hands on it but designing with data of course which is further than the data right it's not about about the data itself it's really about how we use it to build these differentiating uh propositions and actually this topic reaches them further into what are you gonna do with that data and then you come into well a law hurt terminology but has to do with designing for the in and out of things designing for artificial intelligence for personalized systems ecosystems right so how do you do that and how do you use the data and the intelligence artificial intelligence as your tool it's also easy necessarily um let's see um there are three challenges that were defined by some academic colleagues or peers um that actually interviewed quite a few experience designer user experience designers and they came up actually with three challenges they see in this field of designing the more tackled it from a machine learning point of view but I dig a little bit broader into data and intelligence and that um it's actually for designers and I think this goes for our design communities as well as for the research they did that it's actually still difficult to envision what data and intelligence can or cannot do so either we are naive

and thinking that everything is possible or we actually miss opportunities because we just don't really get the grips the grips with it the second challenge is that actually designers are not trained to work with with this technology to work with data and intelligence as a design material so one it's not part of our curriculum right and second because of its technology nature it's very hard to grasp as material so how are we gonna do that and the third one is that designers are not enough involved in the ethical and experience discussion so what is our opinion about how do you actually experience these technologies and how do you experience these propositions that are revolving around data and intelligence so in our team we are trying to tackle these three challenges by five things by five ways of working or five goals and the first one is we are gathering and working with data in all our projects so we really got our hands on it the second one is we are using new tools existing tools in a new context with also building new tools to actually go from the data to the inside we are integrating service design capabilities with data design capabilities to really accelerate on building these differentiating propositions we are growing the impact of our data visualization capability both as a tool for working with data as well as a proposition in itself and 5 we are building the converse canvases and tools to make exploring with data more widely available and also to make it possible to start exploring intelligence from a design point of view let's dive a little bit deeper into this so gathering and working with data it might sound a little bit easier than it is so um data that is normally available also in our company doesn't really have the behavioral

experiential and contextual qualities that you are normally looking for as a designer right we do a quality of research that is really what you look for this rich deep insight into people normally right it's not said that that is captured in quantitative data another thing is that we really want to combine the quality and the quantitative data so we need ways of doing that so yes see some examples where we actually use connect devices that are out there already we also hack devices ourselves so we can really get the data we need about the topic we are talking about we also build our toolkits for more manual data tracking in context or we use more big data sets and see how we can actually articulate that with knowing more the design space from an quality point of view so really working and gathering data hands on then we are using existing tools and building new tools to translate data into insights and you will all recognize the things we also still use so we have the experience flows we have the service blueprints it's not that that's not relevant we're just seeing how can we where we normally build them from qualative data uh how can we off maybe some statistic of data how can we actually get that to be much more uh uh backed up by quantitative data how can we combine them and see things that you don't see in observing someone for a day or the things that people will not tell you in a one hour interview right um and when you get that you also need to we also have the digital tools like growth hacking is growing but what you see on the on the right is that we need tools than to translate that data to design us or design research where they've in a first instance can start visually inspect what's happening there and they can actually make that link as they would do in a qualative setting

see how you get to these insights integration with service design isn't a very important one I think you can all recognize that the need for service design although it's an established competence no one really has a one sentence definition but assume everyone has an idea of what we mean by it then there has been more and more requests for the services on it at least in our in our company has to do from moving to these touch points to these solutions right you need to service designers because they are able to have the bigger picture to understand the bigger picture to flow the the the the way the solutions come together and they also the ones that understand how the design interfaction actually influences the bigger uh flow the the bigger picture so grow the impact of data visualization I briefly already said is that we actually had troubles growing this capability outside of our innovation program and why is that because you actually have to be in it and see it when you understand the value so our designers are actually capable of structuring the data mining the data code so they can actually build their data visualizations um and when they are in projects it will blow people away what different kind of views you can have on a data set and what kind of different insights it might get than the patterns and the routines that you might be looking for from a data analytics point of view so what we have to do is really see how do we grow that into our propositions into our business we have to influence the decisions that are made in terms of choices in our business so what kind of software platforms are you using that actually allows us to build these data officializations on top of them um if we want to really drive and scale this capability of course it cannot be only data designers who actually work with the data

so we have to start building the tools for other designers digital designers to be able to explore and work and make design decisions based on the data that is one thing another thing that we can talk about intelligence but even more so than data it's difficult to understand what it is about and how to grasp it and actually how to use it in your design process or how to design for it so how do we move beyond this user interaction for artificial intelligence or UI for internet of things how do we really portray this design point of view on these topics